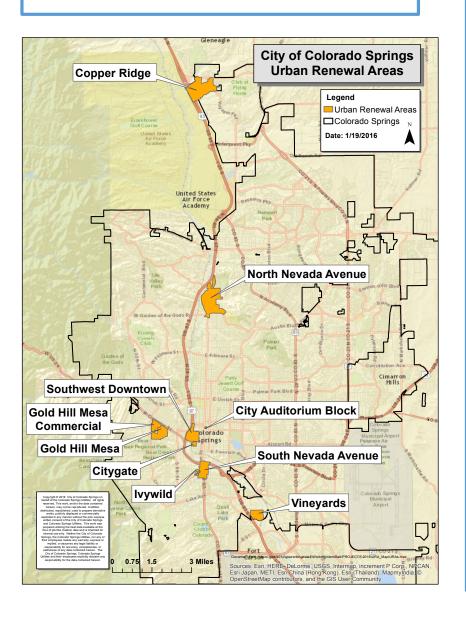
# Development, Economic, and Demographic Impacts of Urban Renewal Areas in the City of Colorado Springs

The Colorado Springs Urban Renewal Authority (CSURA) has authorized the creation of ten urban renewal areas (URAs) since 1988:

- South Central Downtown (Lowell) 1988
- Southwest Downtown 2001 (being amended)
- City Auditorium Block 2004 (inactive)
- Gold Hill Mesa 2004
- North Nevada Avenue Corridor 2004
- CityGate 2007 (inactive)
- *Copper Ridge 2010*
- Vineyard Property 2011 (inactive)
- Ivywild Neighborhood 2011
- South Nevada Avenue Corridor 2015



#### **IMPACTS**

The six active URAs include a combined:

- 975 acres of land
- 4,980,667 sq ft of building space
- 3,284,664 sq ft of new construction since URA designation
- 187,161 sq ft of adaptive reuse space
- \$449,292,074 total market value of property
- \$59,722,279 of assessed property value
- total population of 1,836

**3,382 direct jobs** located in the active URAs during 2015

Total 2015 economic impact/contribution of business activity in those URAs:

- 4,548 jobs
- \$443.7 million of total economic impact/contribution

\$355,340,963 of cumulative construction spending in the active URA's since urban renewal designation resulting in:

- 4,204 total job/years
- \$534 million of total cumulative economic impact

The active URAs generated for state and local governments:

- \$10.8 million of sales and income taxes on business employment spending in 2015
- a cumulative total of \$11.8 million of sales and income taxes on construction-related employment spending
- a cumulative total of \$14.7 million of sales and use taxes on building materials

The six active URA's – Lowell, Southwest Downtown, Gold Hill Mesa, North Nevada, Copper Ridge, and Ivywild – encompass **975 acres of land**.

 39% is vacant, 34% is government-owned, 14% is for retail/dining/entertainment uses, and 7.5% is for residential uses.

Urban Renewal Areas - CSURA Land Summary								
			Land	Acreage				
Primary Usage	North Nevada	Southwest Downtown	Lowell	Gold Hill	Copper Ridge	lvywild	TOTAL	
Single-Family Residential:	0.4	0.2	4.7	23.5	0.0	0.3	29.1	
Multi-Family Residential:	42.2	0.0	0.3	1.1	0.0	0.4	44.1	
Mixed Residential/Commercial:	0.9	0.0	1.5	0.7	0.0	0.3	3.4	
Retail/Dining/Entertainment:	86.7	0.2	0.0	5.7	42.3	4.1	139.1	
Office:	8.9	4.1	0.0	0.0	0.7	0.0	13.7	
Industrial:	4.1	13.9	0.9	0.0	4.6	0.0	23.4	
Government Exempt:	229.6	38.1	7.3	0.0	51.7	0.0	326.7	
Non-Profit Exempt:	17.9	0.9	0.5	0.0	0.0	0.0	19.3	
Vacant:	15.8	8.3	19.5	158.1	174.6	0.0	376.4	
TOTAL:	406.4	65.8	34.8	189.1	274.0	5.1	975.2	

#### **BUILDING SUMMARY**

		Urban Re Buildings Co		eas - CSUR Under URA	-				
		E	Building Squ	are Footage					
North Southwest Copper									
Primary Usage	Nevada	Downtown	Lowell	Gold Hill	Ridge	lvywild	TOTAL		
Single-Family Residential:	0	0	213,744	762,325	0	2,788	978,857		
Multi-Family Residential:	347,125	0	0	43,592	0	0	390,717		
Mixed Residential/Commercial:	0	0	71,993	0	0	0	71,993		
Retail/Dining/Entertainment:	640,743	0	0	0	211,399	0	852,142		
Office:	18,911	0	0	19,410	0	0	38,321		
Industrial:	11,075	0	0	0	51,600	4,961	67,636		
Government Exempt:	531,627	809	338,343	0	0	0	870,779		
Non-Profit Exempt:	0	0	14,219	0	0	0	14,219		
TOTAL:	1,549,481	809	638,299	825,327	262,999	7,749	3,284,664		
Source: El Paso County Assessor; Su	mmit Econom	ics							

These active URAs include a total of **4,980,667 sq ft of building space**.

• 66% is the result of new construction. 4% is adaptive reuse.

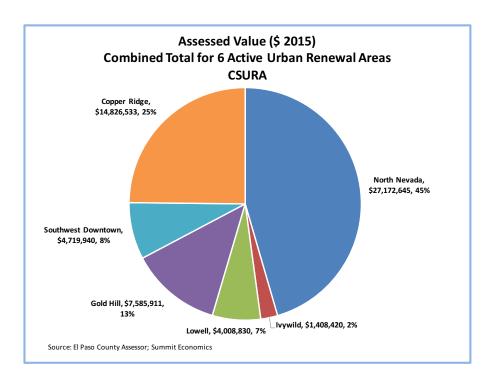
New construction during URA designation (3,284,664 sq ft) includes:

- 1,030,092 sq ft of commercial, industrial, and mixed-use
- 1,369,574 sq ft of residential
- 884,998 sq ft of government and non-profit

## ASSESSED VALUE

Total market value of property in the active URAs (as determined by County Assessor) is \$449.3 million which includes both taxable and tax-exempt properties.

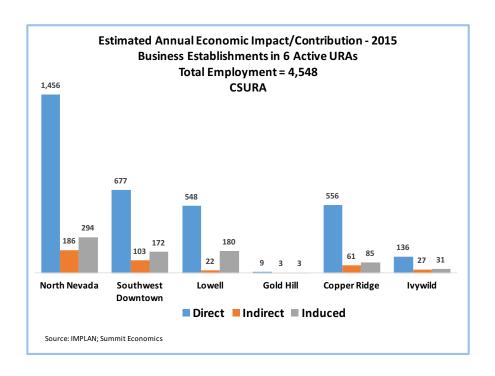
The active URAs include a total of \$59.7million of assessed property value.

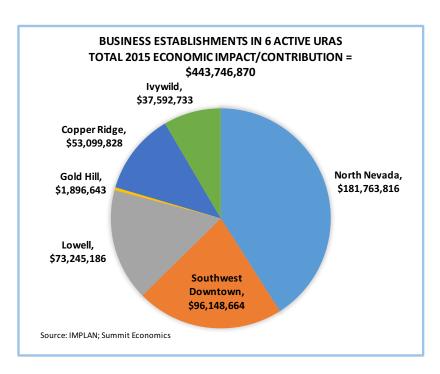


Urban Renewal Areas - CSURA									
Market and Assessed Values - 2015									
	North Nevada	Southwest Downtown	Lowell	Gold Hill	Copper Ridge	lvywild	TOTAL		
Market Value (\$ 2015)	\$173,724,070	\$61,929,037	\$68,256,502	\$85,486,992	\$54,289,832	\$5,605,641	\$449,292,074		
Assessed Value (\$ 2015)	\$27,172,645	\$4,719,940	\$4,008,830	\$7,585,911	\$14,826,533	\$1,408,420	\$59,722,279		

#### **BUSINESS EMPLOYMENT IMPACTS**

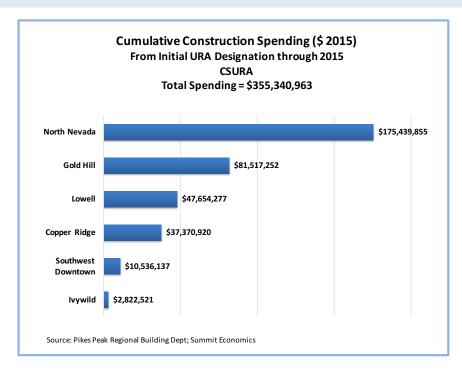
**3,382** direct jobs were located in the active URAs in 2015. The total impact/contribution of business activity in the active URAs was **4,548** total jobs with almost \$444 million of total economic output in El Paso County.





#### **CONSTRUCTION IMPACTS**

Construction spending on new buildings and adaptive re-use of existing buildings in the active URAs since their respective designation totaled \$355,340,96. This cumulative construction activity has supported over 4,200 total construction job/years in El Paso County, and \$534 million of total cumulative economic impact (output). NOTE: These totals are exclusive of the investments in infrastructure made with tax increment (TIF) revenues.



		Urban F	Renewal Are	eas - CSURA							
		Constru	ction Econo	omic Impact	:						
Cumulative Impacts from Initial URA Designation through 2015 - (adjusted to \$ 2015)											
	Urban Renewal Area										
		Southwest									
Economic Impact	North Nevada	Downtown	Lowell	Gold Hill	Copper Ridge	lvywild	TOTAL				
Employment (Job/Yr)											
Direct:	1,466	105	320	451	344	24	2,711				
Indirect:	290	19	105	206	55	5	680				
Induced:	410	29	106	171	91	7	813				
TOTAL:	2,166	153	531	828	490	36	4,204				
Labor Income (\$ 2015)											
Direct:	\$70,433,603	\$5,106,349	\$17,154,676	\$26,653,533	\$16,112,450	\$1,171,848	\$136,632,459				
Indirect:	\$16,078,581	\$977,566	\$5,177,718	\$9,470,954	\$3,184,456	\$258,739	\$35,148,014				
Induced:	\$16,185,602	\$1,138,911	\$4,172,484	\$6,743,208	\$3,611,635	\$267,602	\$32,119,442				
TOTAL:	\$102,697,786	\$7,222,826	\$26,504,878	\$42,867,695	\$22,908,541	\$1,698,189	\$203,899,91				
Value Added (\$ 2015)											
Direct:	\$71,954,374	\$5,197,080	\$17,439,803	\$27,025,931	\$16,456,413	\$1,197,326	\$139,270,92				
Indirect:	\$23,818,224	\$1,435,433	\$7,743,779	\$14,378,033	\$4,745,162	\$386,311	\$52,506,942				
Induced:	\$31,170,764	\$2,193,544	\$8,033,966	\$12,982,142	\$6,955,785	\$515,344	\$61,851,545				
TOTAL:	\$126,943,362	\$8,826,057	\$33,217,548	\$54,386,106	\$28,157,360	\$2,098,981	\$253,629,41				
Output (\$ 2015)											
Direct:	\$170,443,662	\$10,733,486	\$46,308,953	\$78,591,996	\$37,317,510	\$2,806,843	\$346,202,45				
Indirect:	\$40,125,624	\$2,395,116	\$12,967,705	\$23,973,256	\$7,990,869	\$649,743	\$88,102,313				
Induced:	\$50,225,162	\$3,534,271	\$12,946,408	\$20,921,645	\$11,207,461	\$830,381	\$99,665,328				
TOTAL:	\$260,794,448	\$16,662,873	\$72,223,066	\$123,486,897	\$56,515,840	\$4,286,967	\$533,970,09				

## **DEMOGRAPHICS**

Three of the URAs – Lowell, North Nevada, and Gold Hill Mesa – have a significant residential population. Their estimated **total population was 1,836** in 2015, and have lower average and median household incomes compared to the City as a whole.

Urban Renewal Areas - CSURA  Total Population									
		Urban R	enewal Area	1					
Caaa	North				City of Colo				
Source	Nevada	Lowell	Gold Hill	TOTAL	Sprgs	% of City			
2010 Census:	892	287	406	1,585	416,427	0.4%			
2015 Esri Estimate:	951	301	584	1,836	433,547	0.4%			
Source: U.S. Census Bur	eau; Esri; Sumn	nit Economics							

Urban Renewal Areas - CSURA  Household Income									
_	2015 2014								
Household Income	North Nevada	Lowell	Gold Hill	City of Colo Sprgs					
< \$15,000	21.0%	20.9%	15.2%	10.8%					
\$15,000 to \$24,999	17.4%	23.4%	12.0%	10.8%					
\$25,000 to \$34,999	21.2%	25.3%	12.4%	10.1%					
\$35,000 to \$49,999	20.5%	10.1%	10.8%	14.1%					
\$50,000 to \$74,999	11.7%	11.4%	13.2%	18.8%					
\$75,000 to \$99,999	6.0%	3.8%	16.8%	12.5%					
\$100,000 to \$149,999	1.6%	3.2%	16.0%	13.8%					
\$150,000 to \$199,999	0.0%	0.6%	2.4%	5.2%					
\$200,000 +	0.5%	0.6%	0.8%	3.9%					
Median:	\$29,479	\$26,445	\$48,922	\$54,228					
Average:	\$36,420	\$37,278	\$60,393	\$72,709					

Urbar	Urban Renewal Areas - CSURA									
Population by Age										
2015 2014										
Population by				City of						
Age	North			Colo						
Age	Nevada	Lowell	Gold Hill	Sprgs						
0 to 4 years	7.6%	4.3%	5.8%	7.0%						
5 to 9 years	5.0%	2.7%	5.6%	6.7%						
10 to 14 years	3.8%	3.0%	5.5%	6.6%						
15 to 24 years	21.3%	8.3%	5.5%	6.9%						
25 to 34 years	18.2%	16.0%	6.3%	8.3%						
35 to 44 years	10.8%	11.0%	11.6%	15.2%						
45 to 54 years	10.4%	17.3%	15.0%	12.6%						
55 to 64 years	9.8%	17.0%	13.8%	13.8%						
65 to 74 years	6.2%	13.3%	12.6%	11.3%						
75 to 84 years	5.1%	5.3%	9.2%	6.5%						
85+ years	1.9%	1.7%	5.1%	3.6%						
Source: United States	Census Burea	au, 2010 Cen	sus, 2010-							
2014 American Comm	nunity Survey	: Esri 2015 Es	stimate							

#### TAX REVENUES

When CSURA provides assistance to help finance redevelopment of blighted property in Colorado Springs, the main tool it uses is called "tax increment financing" or "TIF". No new taxes are established using TIF, nor are taxes increased. The revenues produced by increased property tax values and increased retail sales activity within a URA are used to fund improvements in the URA. TIF is a new source of tax revenue, not an additional tax, that would not be available but for new investment. TIF can be collected and used for improvements in the URA for a maximum of 25 years.

In addition to the property and sales tax increment revenues approved for a TIF to be collected over the 25-year URA period, there are other new tax revenue streams, not subject to TIF, that those local governments and the State of Colorado receive during the TIF period. Sales and income taxes on the salaries and spending of the employees at businesses located in the active URAs in the City of Colorado Springs, not subject to TIF, are estimated to have generated \$10.8 million in revenue to state and local governments in 2015. Sales and income taxes on construction-related employment spending in the active URAs has generated a cumulative total of \$11.8 million in revenue to state and local governments, and sales and use taxes on building materials has generated a cumulative total of \$14.7 million in revenue to state and local governments. NOTE: These totals are exclusive of any City of Colorado Springs TOPS, PSST, or LART tax revenues the City has received from on-site retail sales within the active URAs.

Urban Renewal Areas - Government Tax Revenue Not Annual Business Employment Rela	Subject to TIF
	Estimated 2015
Governmental Entity	Tax Revenue
City of Colorado Springs Sales Tax Revenue	\$1,048,264
El Paso County Sales Tax Revenue	\$620,383
PPRTA Sales Tax Revenue	\$557,916
State of Colorado Sales Tax Revenue	\$1,617,957
Total State Personal Income Taxes	\$6,098,680
Total State Corporate Income Taxes	\$859,919
TOTAL:	\$10,803,119

# Urban Renewal Areas - CSURA Cumulative Construction Related Tax Revenue from Initial URA Designation through 2015 (adjusted to \$ 2015)

Source: IMPLAN; Summit Economics

Governmental Entity	Sales Taxes on Construction-Related Employee Spending	Building Materials Sales & Use Tax Revenue
City of Colorado Springs Sales Tax Revenue	\$1,260,011	\$5,543,319
El Paso County Sales Tax Revenue	\$745,500	\$2,185,347
PPRTA Sales Tax Revenue	\$604,242	\$1,776,705
State of Colorado Sales Tax Revenue	\$1,752,300	\$5,152,444
Total State Personal Income Taxes	\$6,605,069	\$0
Total State Corporate Income Taxes	\$838,766	\$0
TOTAL:	\$11,805,888	\$14,657,815
Source: IMPLAN; Summit Economics	•	

An additional 10.3 million sq ft of building space is planned by the principal developers and property owners active in the six areas.

	_	Jrban Rene ted Constru			-		
			Build	ling Square F	ootage		
	North	Southwest			Copper		
Primary Usage	Nevada	Downtown	Lowell	Gold Hill	Ridge	lvywild	TOTAL
Single-Family Residential:	0	0	0	1,492,796	0	0	1,492,796
Multi-Family Residential:	0	3,565,000	550,000	80,000	0	0	4,195,000
Mixed Residential/Commercial:	0	0	0	0	0	26,000	26,000
Retail/Dining/Entertainment:	0	808,000	0	217,000	1,012,200	0	2,037,200
Hotel:	0	0	0	0	358,820	0	358,820
Office:	0	0	0	33,000	0	0	33,000
Industrial:	0	0	0	0	0	7,500	7,500
Government Exempt:	2,075,400	0	0	0	0	0	2,075,400
Non-Profit Exempt:	0	60,000	0	0	0	0	60,000
TOTAL:	2,075,400	4,433,000	550,000	1,822,796	1,371,020	33,500	10,285,716
ource: Principal developers active	in each URA						

At build-out, the six active URAs are projected to have almost 10,200 direct jobs on-site and an annual economic impact/contribution (output) of over \$1.2 billion.

Employment (Job/Yr)         Direct:         3,527         2,225         548         471         3,233         172         10           Indirect:         559         276         22         49         368         34         1,           Induced:         670         389         180         90         543         39         1,           TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         5115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,7           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           ***TOTAL:         \$167,594,259         \$97,373,930         \$44,913,959         \$22,422,806         \$135,725,110         \$9,670,621         \$477,           Value Added (\$ 2015)         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,		Į	Jrban Ren	ewal Are	as - CSUR	RA					
		Employment at Business Establishments									
	Estimated An	• •									
Economic Impact         North Nevada         Downtown         Lowell         Gold Hill         Copper Ridge         Ivywild         TO           Employment (Job/Yr)         Tirect:         3,527         2,225         548         471         3,233         172         10           Indirect:         559         276         22         49         368         34         1,           Induced:         670         389         180         90         543         39         1,           TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         5115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,7           Induced:         \$26,457,546         \$15,386,143         \$70,98,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           Value Added (\$ 2015)         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,											
Economic Impact         North Nevada         Downtown         Lowell         Gold Hill         Copper Ridge         Ivywild         TC           Employment (Job/Yr)         Direct:         3,527         2,225         548         471         3,233         172         10           Indirect:         559         276         22         49         368         34         1,           Induced:         670         389         180         90         543         39         1,           TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         5115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,7           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           Yalue Added (\$ 2015)         \$167,594,259         \$97,373,930         \$44,913,959         \$22,408,041         \$158,661,289         \$16,677,713         \$503,	ī										
Employment (Job/Yr)         Direct:         3,527         2,225         548         471         3,233         172         10           Indirect:         559         276         22         49         368         34         1,           Induced:         670         389         180         90         543         39         1,           TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         Direct:         \$115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,101           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,7           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           ***TOTAL:         \$167,594,259         \$97,373,930         \$44,913,959         \$22,422,806         \$135,725,110         \$9,670,621         \$477,           Value Added (\$ 2015)         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         <											
Direct:         3,527         2,225         548         471         3,233         172         10           Indirect:         559         276         22         49         368         34         1,           Induced:         670         389         180         90         543         39         1,           TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         Direct:         \$115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,7           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           ***TOTAL:         \$167,594,259         \$97,373,930         \$44,913,959         \$22,402,806         \$135,725,110         \$9,670,621         \$477,           Value Added (\$ 2015)         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,	Economic Impact	North Nevada	Downtown	Lowell	Gold Hill	Copper Ridge	lvywild	TOTAL			
Indirect:	Employment (Job/Yr)										
Induced:	Direct:	3,527	2,225	548	471	3,233	172	10,176			
TOTAL:         4,756         2,890         750         610         4,144         245         13           Labor Income (\$ 2015)         Direct:         \$115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343,101           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,70           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,40           TOTAL:         \$167,594,259         \$97,373,930         \$44,913,959         \$22,422,806         \$135,725,110         \$9,670,621         \$477,           Value Added (\$ 2015)         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,           Indirect:         \$49,934,943         \$21,156,495         \$1,689,483         \$4,099,286         \$30,250,127         \$3,100,776         \$110,           Induced:         \$50,966,795         \$29,643,584         \$13,677,207         \$6,827,741         \$41,360,884         \$2,939,489         \$145,           ****TOTAL:         \$269,843,872         \$144,768,835 <td< td=""><td>Indirect:</td><td>559</td><td></td><td>22</td><td>49</td><td>368</td><td>34</td><td>1,308</td></td<>	Indirect:	559		22	49	368	34	1,308			
Labor Income (\$ 2015)         \$115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343, 100,000           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,700,000	Induced:	670	389	180	90	543	39	1,910			
Direct:         \$115,803,293         \$70,017,098         \$36,809,364         \$16,693,324         \$97,696,864         \$6,437,557         \$343, 100           Indirect:         \$25,333,420         \$11,970,689         \$1,005,993         \$2,185,777         \$16,563,579         \$1,706,936         \$58,70           Induced:         \$26,457,546         \$15,386,143         \$7,098,602         \$3,543,705         \$21,464,667         \$1,526,128         \$75,4           ************************************	TOTAL:	4,756	2,890	750	610	4,144	245	13,394			
Indirect:   \$25,333,420   \$11,970,689   \$1,005,993   \$2,185,777   \$16,563,579   \$1,706,936   \$58,7   TOTAL:   \$26,457,546   \$15,386,143   \$7,098,602   \$3,543,705   \$21,464,667   \$1,526,128   \$75,4   \$707AL:   \$167,594,259   \$97,373,930   \$44,913,959   \$22,422,806   \$135,725,110   \$9,670,621   \$477,	Labor Income (\$ 2015)										
Induced:   \$26,457,546   \$15,386,143   \$7,098,602   \$3,543,705   \$21,464,667   \$1,526,128   \$75,4     TOTAL:   \$167,594,259   \$97,373,930   \$44,913,959   \$22,422,806   \$135,725,110   \$9,670,621   \$477,     Value Added (\$ 2015)	Direct:	\$115,803,293	\$70,017,098	\$36,809,364	\$16,693,324	\$97,696,864	\$6,437,557	\$343,457,5			
TOTAL:         \$167,594,259         \$97,373,930         \$44,913,959         \$22,422,806         \$135,725,110         \$9,670,621         \$477,           Value Added (\$ 2015)         Direct:         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,           Indirect:         \$49,934,943         \$21,156,495         \$1,689,483         \$4,099,286         \$30,250,127         \$3,100,776         \$110,           Induced:         \$50,966,795         \$29,643,584         \$13,677,207         \$6,827,741         \$41,360,884         \$2,939,489         \$145,           TOTAL:         \$269,843,872         \$144,768,835         \$58,080,590         \$33,335,068         \$230,272,300         \$22,717,978         \$759,           Output (\$ 2015)         Direct:         \$293,581,000         \$159,433,988         \$48,516,514         \$32,590,228         \$237,160,908         \$38,331,795         \$809,           Indirect:         \$79,397,455         \$34,674,703         \$2,696,404         \$6,455,295         \$48,891,627         \$5,307,766         \$177,	Indirect:	\$25,333,420	\$11,970,689	\$1,005,993	\$2,185,777	\$16,563,579	\$1,706,936	\$58,766,39			
Value Added (\$ 2015)         Formula (\$ 2015)         Value Added (	Induced:	\$26,457,546	\$15,386,143	\$7,098,602	\$3,543,705	\$21,464,667	\$1,526,128	\$75,476,79			
Direct:         \$168,942,134         \$93,968,756         \$42,713,900         \$22,408,041         \$158,661,289         \$16,677,713         \$503,           Indirect:         \$49,934,943         \$21,156,495         \$1,689,483         \$4,099,286         \$30,250,127         \$3,100,776         \$110,           Induced:         \$50,966,795         \$29,643,584         \$13,677,207         \$6,827,741         \$41,360,884         \$2,939,489         \$145,           TOTAL:         \$269,843,872         \$144,768,835         \$58,080,590         \$33,335,068         \$230,272,300         \$22,717,978         \$759,           Output (\$ 2015)         Direct:         \$293,581,000         \$159,433,988         \$48,516,514         \$32,590,228         \$237,160,908         \$38,331,795         \$809,           Indirect:         \$79,397,455         \$34,674,703         \$2,696,404         \$6,455,295         \$48,891,627         \$5,307,766         \$177,	TOTAL:	\$167,594,259	\$97,373,930	\$44,913,959	\$22,422,806	\$135,725,110	\$9,670,621	\$477,700,6			
Indirect: \$49,934,943 \$21,156,495 \$1,689,483 \$4,099,286 \$30,250,127 \$3,100,776 \$110, Induced: \$50,966,795 \$29,643,584 \$13,677,207 \$6,827,741 \$41,360,884 \$2,939,489 \$145,	Value Added (\$ 2015)										
Induced:   \$50,966,795   \$29,643,584   \$13,677,207   \$6,827,741   \$41,360,884   \$2,939,489   \$145,	Direct:	\$168,942,134	\$93,968,756	\$42,713,900	\$22,408,041	\$158,661,289	\$16,677,713	\$503,371,8			
TOTAL:         \$269,843,872         \$144,768,835         \$58,080,590         \$33,335,068         \$230,272,300         \$22,717,978         \$759,           Output (\$ 2015)         Direct:         \$293,581,000         \$159,433,988         \$48,516,514         \$32,590,228         \$237,160,908         \$38,331,795         \$809,           Indirect:         \$79,397,455         \$34,674,703         \$2,696,404         \$6,455,295         \$48,891,627         \$5,307,766         \$177,	Indirect:	\$49,934,943	\$21,156,495	\$1,689,483	\$4,099,286	\$30,250,127	\$3,100,776	\$110,231,1			
Output (\$ 2015)         \$293,581,000         \$159,433,988         \$48,516,514         \$32,590,228         \$237,160,908         \$38,331,795         \$809,           Indirect:         \$79,397,455         \$34,674,703         \$2,696,404         \$6,455,295         \$48,891,627         \$5,307,766         \$177,	Induced:	\$50,966,795	\$29,643,584	\$13,677,207	\$6,827,741	\$41,360,884	\$2,939,489	\$145,415,7			
Direct: \$293,581,000 \$159,433,988 \$48,516,514 \$32,590,228 \$237,160,908 \$38,331,795 <b>\$809,</b> Indirect: \$79,397,455 \$34,674,703 \$2,696,404 \$6,455,295 \$48,891,627 \$5,307,766 <b>\$177,</b>	TOTAL:	\$269,843,872	\$144,768,835	\$58,080,590	\$33,335,068	\$230,272,300	\$22,717,978	\$759,018,6			
Indirect: \$79,397,455 \$34,674,703 \$2,696,404 \$6,455,295 \$48,891,627 \$5,307,766 <b>\$177,</b>	Output (\$ 2015)				<u> </u>						
	Direct:	\$293,581,000	\$159,433,988	\$48,516,514	\$32,590,228	\$237,160,908	\$38,331,795	\$809,614,4			
	Indirect:	\$79,397,455	\$34,674,703	\$2,696,404	\$6,455,295	\$48,891,627	\$5,307,766	\$177,423,2			
	Induced:	\$82,110,056	\$47,753,516	\$22,032,268	\$10,998,705	\$66,623,778		\$234,254,3			
TOTAL: \$455,088,511 \$241,862,207 \$73,245,186 \$50,044,228 \$352,676,313 \$48,375,558 <b>\$1,221</b>	TOTAL:	\$455,088,511	\$241,862,207	\$73,245,186	\$50,044,228	\$352,676,313	\$48,375,558	\$1,221,292,			